





# **2018 Annual Results Highlights**

|       | US\$m                    | 2018                             | 2017      | US\$m Change |
|-------|--------------------------|----------------------------------|-----------|--------------|
|       | EBITDA                   | 215.8                            | 133.8     | +82.0        |
| P&L   | Underlying profit        | 72.0                             | 2.2       | +69.8        |
| PaL   | Net profit               | 72.3                             | 3.6       | +68.7        |
|       | Full-year dividends      | <b>HK6.2¢</b><br>(Final: HK3.7¢) | -         |              |
| B/S   | Cash                     | 341.8                            | 244.7     |              |
|       | Net gearing              | 34%                              | 35%       |              |
| Fleet | Owned/Total <sup>1</sup> | 111/ 217                         | 106 / 222 |              |

- Continued strong outperformance and very competitive opex at US\$3,850<sup>2</sup>
- 7 modern vessels acquired including 4 funded 50% by issuing shares
- We closed revolving credit and term loan facilities of US\$365m
- Dry Bulk Operator of the Year (Lloyd's List Global Awards)
- Customer Care Award (IBJ)





<sup>&</sup>lt;sup>1</sup> An additional 2 vessels purchased and 1 sold during the period are scheduled to deliver by end March 2019

<sup>&</sup>lt;sup>2</sup> Blended Handysize and Supramax vessels



# 2018 TCE Performance and 2019 Cover

| US\$/day                         | Handysize   | Supramax    |
|----------------------------------|-------------|-------------|
| Market (BHSI/BSI) index net rate | 8,270       | 10,910      |
|                                  |             |             |
| PB daily TCE net rate            | 10,060      | 12,190      |
| PB outperformance                | 22% / 1,790 | 12% / 1,280 |
| Revenue Days                     | 50,120      | 29,980      |

Handysize: +21% / \$1,740 +27% / \$2,580

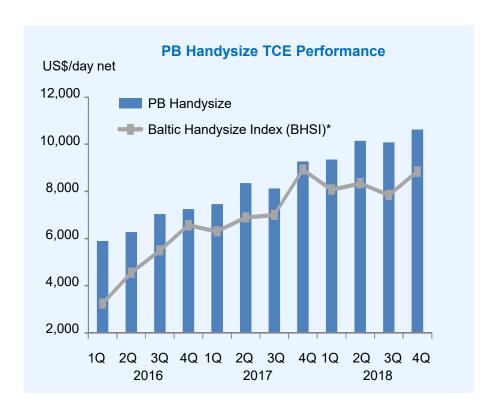
Cover as at mid-Feb 2019

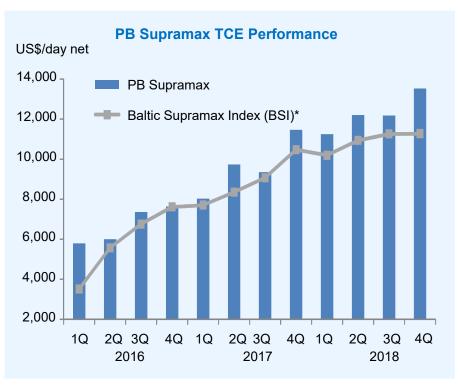
2018

| US\$/day                     | Handysize | Supramax |
|------------------------------|-----------|----------|
| PB daily TCE net rate        | 9,370     | 10,570   |
| % of contracted days covered | 44%       | 63%      |



# **Three Years of Improving TCE**



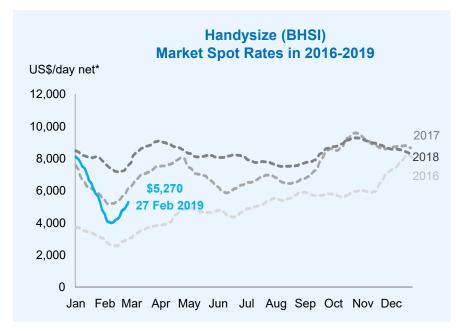


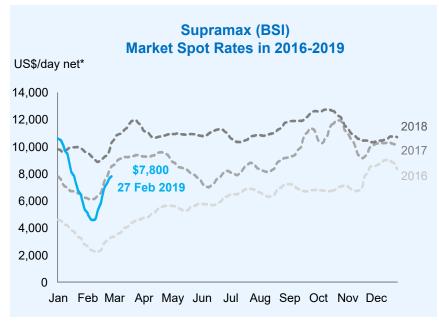
- In 2018, rates continued to recover from cyclical low in 2016
- Minor bulk market driven by 5.3% demand growth
- PB's 4Q TCE earnings were highest since winter 2013/2014

<sup>\*</sup> excludes 5% commission Source: Baltic Exchange



#### **Weaker Start to 2019**

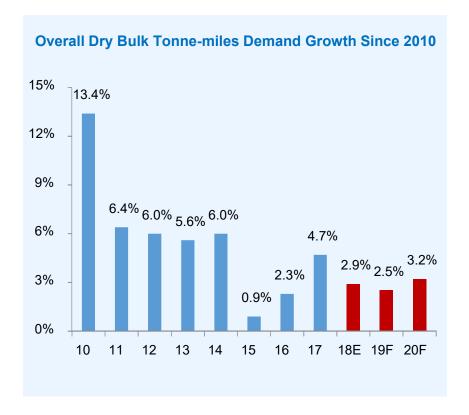


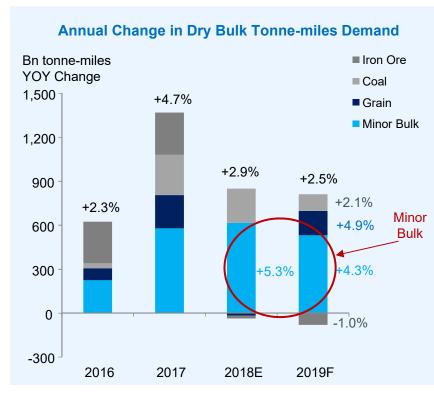


- 2019 has started weaker than last two years with a more pronounced CNY dip:
  - Trade conflict less soybean from US to China
  - Chinese coal imports restrictions
  - Brazilian iron ore infrastructure disruptions
- However, the seasonal recovery is now underway



## Minor Bulk Expected to Drive Demand in 2019

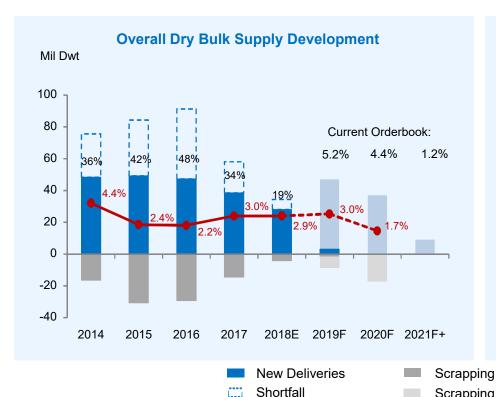


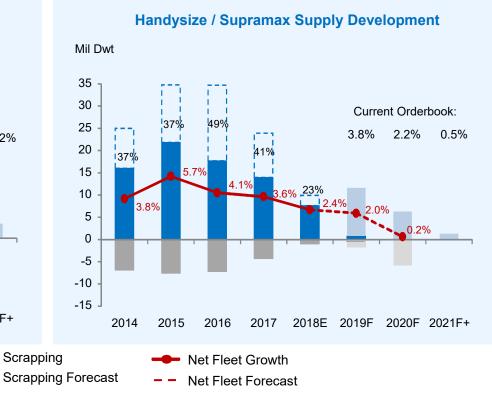


- Despite weaker US-China trade, minor bulk demand increased by 5.3%
  - Overall demand growth weaker than 2017 due to grain and iron ore
- Expect continued solid growth in minor bulk demand and grain to bounce back
  - A resolution to trade tensions in 2019 would provide a welcome boost to the market



# **Better Supply Fundamentals for Handysize / Supramax (I)**



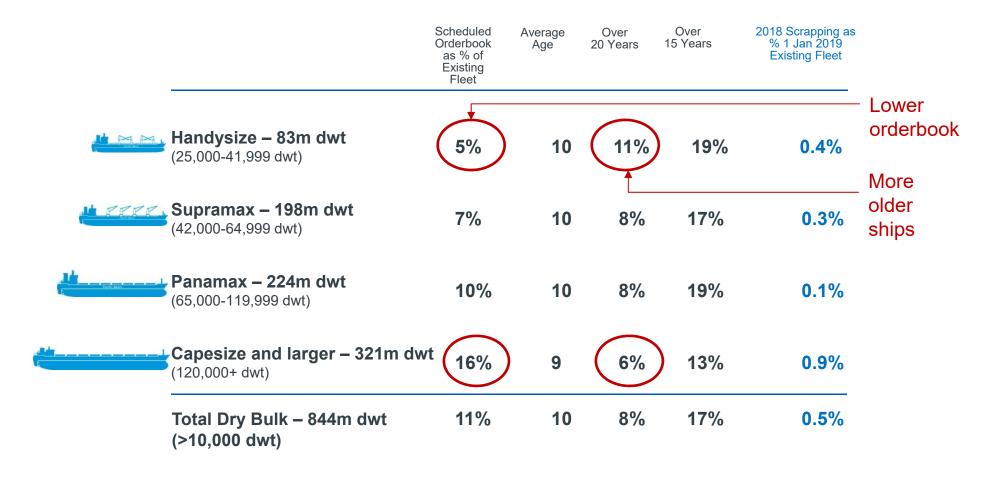


- Scrapping reduced to almost zero and can only go up
- Steadily reducing net fleet growth in Handysize / Supramax segment

Scheduled Orderbook



## **Better Supply Fundamentals for Handysize / Supramax (II)**





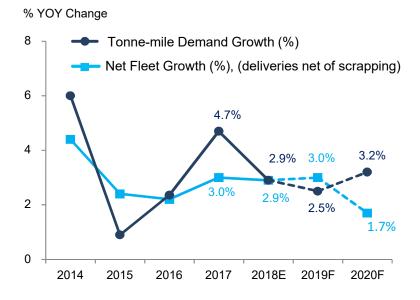
# **New Regulations Benefitting Stronger Companies**

| New Regulations   | Content  | Impact on the Industry   | PB actions   |
|---|--|--|--|
| IMO Ballast Water<br>Treatment:<br>Installation<br>required at first<br>dry-docking after 8<br>Sep 2019 | ■ IMO and USCG requirement   | <ul><li>Capex for shipowners</li><li>Increased scrapping</li></ul>   | <ul> <li>14 PB owned vessels fitted</li> <li>Retrofitting 97 owned vessels with system based on filtration and electrocatalysis</li> <li>Completion in 2022</li> </ul>   |
| Sulphur Emissions Cap: 1 Jan 2020  Reduce capacity in short term  | <ul> <li>IMO global 0.5% sulphur cap requires:         <ul> <li>i) low-sulphur fuel or;</li> <li>ii) exhaust gas cleaning systems ("scrubbers")</li> </ul> </li> </ul>   | <ul> <li>Majority of global fleet (esp. Handysize) will comply using low-sulphur fuel         →slow-steaming and tighter supply</li> <li>Larger vessels (incl. some Supramaxes) installing scrubbers →docking ships for several weeks for scrubber retrofit</li> </ul> | <ul> <li>Cannot risk being competitively disadvantaged</li> <li>Arrangements in place with yards and scrubber makers to install scrubbers on Supramaxes</li> <li>Fitting and testing scrubbers to gain experience early</li> </ul> |
| IMO greenhouse gas emissions reduction  Reduce capacity in medium and long term                         | <ul> <li>Cut total greenhouse gas<br/>emissions from shipping by<br/>at least 50% by 2050<br/>(compared to 2008),<br/>requiring efficiency<br/>improvements of at least<br/>40% by 2030 and 70% by<br/>2050</li> </ul> | <ul> <li>Reducing speed</li> <li>Development of new fuels, engine technology and vessel designs</li> <li>Discouraging new ship ordering in short and medium term</li> <li>Increased scrapping</li> </ul>   | <ul> <li>No newbuild ordering</li> <li>Monitoring new technology and designs</li> </ul>  |

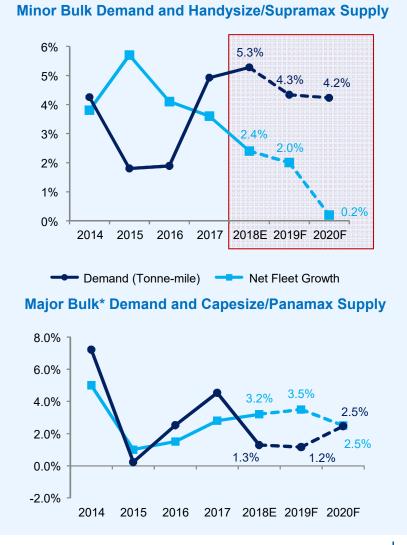


## **Favourable Minor Bulk Supply and Demand Outlook**

#### **Total Dry Bulk Supply and Demand**



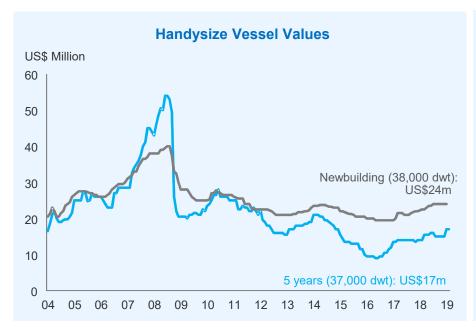
- 2019 weak start trade war uncertainty and Chinese coal restrictions
- Attractive supply fundamentals in our segments approaching IMO 2020
- Other factors than supply and demand can also drive rates: bunker prices and speed, off-hire, congestion, sentiment, etc.

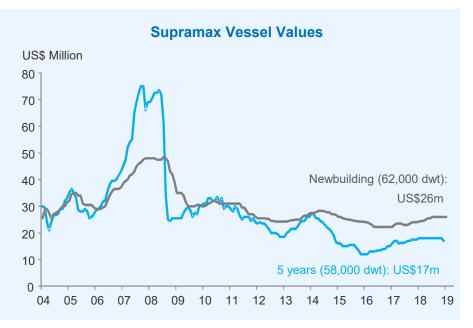


<sup>\*</sup> Major Bulk includes iron ore, coal and grains Source: Clarksons Research, as at February 2019



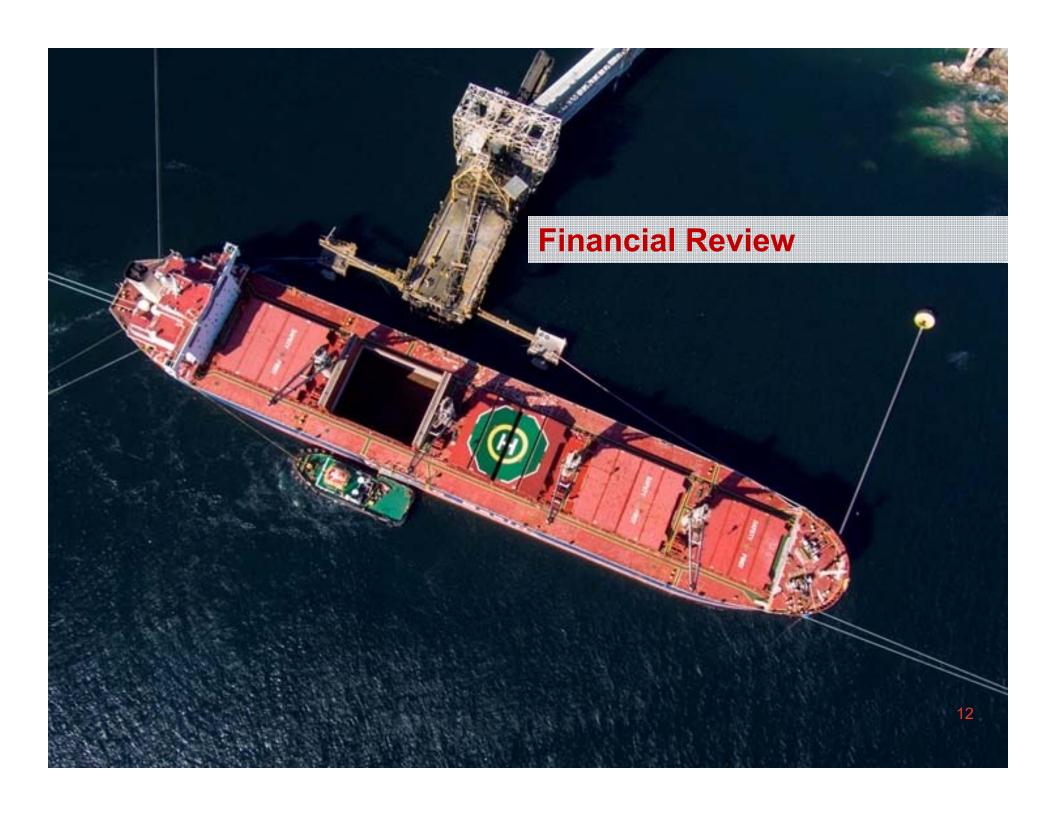
## **Secondhand Values Remain Attractive**





- Large gap between newbuilding and secondhand prices and uncertainty over future ship designs discourage new ship ordering
- Upside in secondhand values
- We will continue to look opportunistically at attractive secondhand ship acquisitions

Secondhand 5 years old benchmark Handysize and Supramax vessels defined as 37,000 dwt (up from 32,000 dwt) and 58,000 dwt (up from 56,000 dwt) respectively





# Significant Improvement in 2018 Financial Results

As at 31 December 2018

| US\$m  Revenue  Voyage expenses  | 2018<br>1,591.6<br>(710.5)  | 2017<br>1,488.0<br>(701.5)  | Owned vessel costs  Opex                                      | 2018<br>(149.7)              | 2017<br>(139.3)   |
|--|-----------------------------|-----------------------------|---|------------------------------|-------------------|
| Time-charter equivalent ("TCE") earnings Owned vessel costs Charter costs*   | 881.1<br>(296.6)<br>(451.4) | 786.5<br>(279.2)<br>(451.0) | Depreciation Finance  | (114.5)<br>(32.4)            | (107.6)<br>(32.3) |
| Operating performance before overheads Total G&A overheads Taxation & others | 133.1<br>(59.8)<br>(1.3)    | 56.3<br>(54.4)<br>0.3       |   |                              |                   |
| Underlying profit Plant Derivatives M2M and one-off items                    | 72.0<br>0.3 <b>←</b>        | 2.2<br>1.4                  | Derivatives M2M and one- Derivative M2M Write-back of onerous | -off items  2018 (11.7) 12.7 | 2017<br>5.4       |
| Profit attributable to shareholders  EBITDA                                  | 72.3<br>215.8               | 3.6<br>133.8                | contract provisions Others                                    | (0.7)                        |                   |

- The Board proposes a final dividend of HK3.7¢/share
- With HK2.5¢/share interim dividend, total payout represents 50% of net profits



# **Improvement in Handysize and Supramax Segments**

As at 31 December 2018

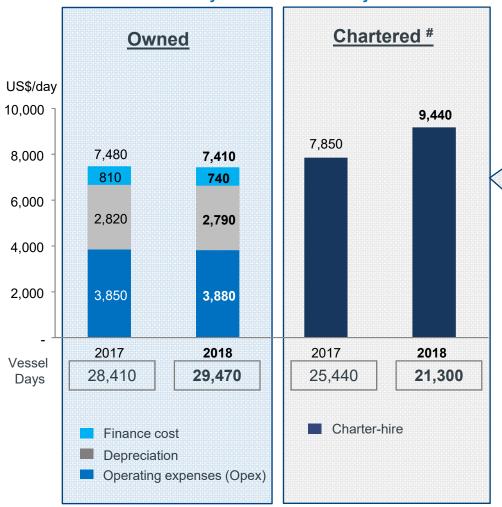
|                           |   |                                    | 2018                       | 2017                     | Change               |
|---------------------------|---|------------------------------------|----------------------------|--------------------------|----------------------|
| Har                       | ndysize contribution                              | (US\$m)                            | 85.5                       | 31.4                     | +172%                |
|                           | Revenue days TCE earnings Owned + chartered costs | (days)<br>(US\$/day)<br>(US\$/day) | 50,120<br>10,060<br>8,260  | 53,360<br>8,320<br>7,660 | -6%<br>+21%<br>-8%   |
| Su                        | pramax contribution                               | (US\$m)                            | 42.1                       | 19.8                     | +113%                |
|                           | Revenue days TCE earnings Owned + chartered costs | (days)<br>(US\$/day)<br>(US\$/day) | 29,980<br>12,190<br>10,740 | 34,510<br>9,610<br>9,000 | -13%<br>+27%<br>-19% |
| Post-Panamax contribution |   | (US\$m)                            | 5.5                        | 5.5                      | -                    |
| G&A overheads and tax     |   | (US\$m)                            | (61.1)                     | (54.5)                   | -12%                 |
| Un                        | nderlying profit                                  | (US\$m)                            | 72.0                       | 2.2                      | >+1,000%             |



# **Handysize – Good Control of Owned Vessel Costs**

As at 31 December 2018

#### 2018 Daily Vessel Costs - Handysize



## US\$8,260/day

Blended Daily P/L Costs before G&A Overheads (2017: US\$7,660)

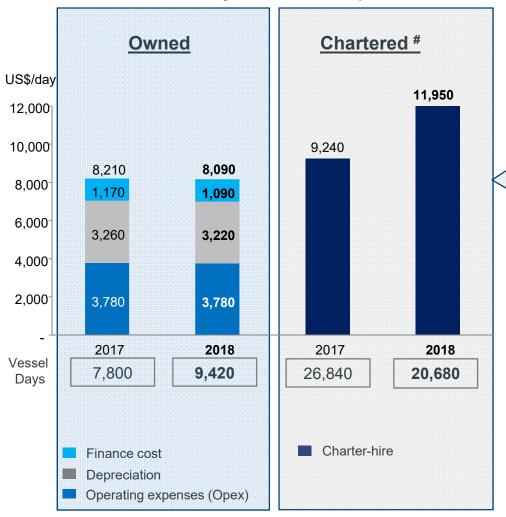
| 2018 Charter Costs #                 |                |                                  |  |  |  |  |  |  |  |
|--------------------------------------|----------------|----------------------------------|--|--|--|--|--|--|--|
|                                      | Vessel<br>days | Average daily<br>P/L rate (US\$) |  |  |  |  |  |  |  |
| Fixed in nature  Long-term (>1 year) | 7,450          | 8,600                            |  |  |  |  |  |  |  |
| Variable in nature<br>Short-term     | 13,250         | 9,960                            |  |  |  |  |  |  |  |
| Index-linked                         | 600            | 8,380                            |  |  |  |  |  |  |  |
| Total                                | 21,300         | 9,440                            |  |  |  |  |  |  |  |



# **Supramax – More Owned Ships with Lower Daily Cost**

As at 31 December 2018

#### 2018 Daily Vessel Costs - Supramax



## US\$10,740/day

Blended Daily P/L Costs before G&A Overheads (2017: US\$9,000)

#### 2018 Charter Costs #

| Fixed in nature     | Vessel<br>days | Average daily<br>P/L rate (US\$) |
|---------------------|----------------|----------------------------------|
| Long-term (>1 year) | 2,820          | 11,530                           |
| Variable in nature  |                |                                  |
| Short-term          | 16,770         | 12,100                           |
| Index-linked        | 1,090          | 10,790                           |
| Total               | 20,680         | 11,950                           |

2018 Annual Results

<sup>16</sup> 



# **Significant Operational Leverage**

| T domo Basin =   | Handysize                    |                |   |                              | Suprai         | max   | Sensitivity <sup>2</sup>   |  |
|--|------------------------------|----------------|---|------------------------------|----------------|---|--|--|
|  | 2018<br>avg. TCE<br>(US\$/d) | Vessel<br>Days | Costs<br>incl. G&A <sup>1</sup><br>(US\$/d) | 2018<br>avg. TCE<br>(US\$/d) | Vessel<br>Days | Costs<br>incl. G&A <sup>1</sup><br>(US\$/d) | _  |  |
| argely Owned   |                              | 29,470         | 8,360                                       |                              | 9,420          | 9,040                                       | +/- US\$1,000 daily TO   |  |
| Cost LT Chartered  |                              | 7,450          | 9,140                                       |                              | 2,820          | 12,070                                      | US\$35-40i   |  |
| ST Chartered   | 10,060                       |                | 10,500                                      | — 12,190                     | 16,770         | 12,640                                      | Margin business, less sensitive to   |  |
| Cost Index   |                              | 600            | 8,920                                       |                              | 1,090          | 11,330                                      | rates movement   |  |
| Owned vessels (US\$/d)  Handysize Supramax  Opex 3,880 3,780 |                              |                |   | onerous co                   | ontract pr     | reversal of<br>rovisions in<br>ble in 2019  | Adjusted for ca. 20-25% ty long-term forward cargo co at any point in time |  |
| ,  |                              | 3,220<br>1,090 |   |                              |                |   | scheetheetheetheetheetheetheethee  |  |
| · ·  | 410 8<br>950                 | 8,090<br>950   |   |                              |                |   |  |  |
| Total 8,   | 360                          | 9,040          |   |                              |                |   |  |  |

<sup>&</sup>lt;sup>1</sup> Comprising G&A US\$950/day for owned ships and US\$540/day for chartered-in ships

<sup>&</sup>lt;sup>2</sup> Based on current fleet and commitments, and all other things equal As at 31 December 2018



# **Strong Balance Sheet and Liquidity**

As at 31 December 2018

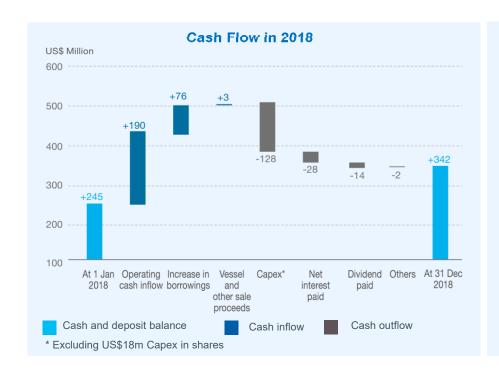
| US\$m   |     | 2018  | 2017  |   |
|---|-----|-------|-------|---|
| Vessels & other fixed assets                      |     | 1,808 | 1,798 |   |
| Total assets                                      |     | 2,366 | 2,232 |   |
| Total borrowings                                  |     | 961   | 881   |   |
| Total liabilities                                 |     | 1,135 | 1,070 |   |
| Total Equity                                      |     | 1,231 | 1,161 |   |
| Net borrowings (total cash US\$342m)              |     | 619   | 636   |   |
| Net borrowings to net book value of owned vessels | KPI | 34%   | 35%   |   |
|   |     |       |       | 1 |

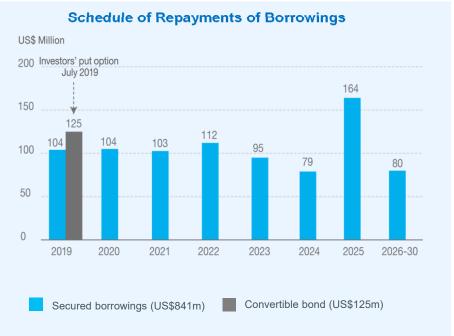
Vessel average net book value: 82 Handysize (10 years): \$14.6m/ship
 27 Supramax (6 years): \$21.3m/ship



## **Extended Repayment Profile and Reduced Cost of Funding**

As at 31 December 2018





US\$342m Cash & Deposits

8 vessels
Unmortgaged
(approx. US\$147m market value)

3.9%
Average Cash
Interest Rate





## **Our Business Model Continues to Outperform**

Our business model has been refined over many years. We are able to generate a TCE earnings premium over market rates because of our high laden percentage (minimum ballast legs), which is made possible by a combination of:

- Fleet scale
- High-quality interchangable ships
- Experienced staff
- Global office network
- Cargo contracts, relationships and direct interaction with end users
- High proportion of owned vessels facilitating greater control and minimising trading constraints
- Versatile ships and diverse trades in minor bulk



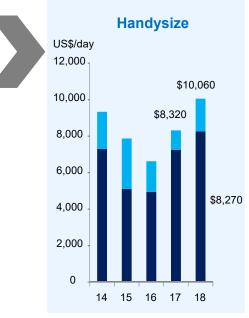
# TCE Outperformance Compared to Market in Last 5 Years

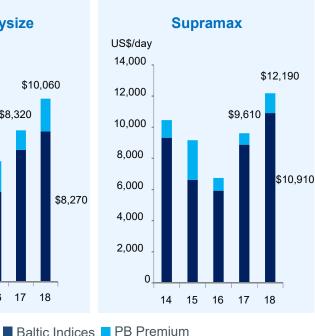
US\$1,870

Daily Handysize

Premium

US\$1,300
Daily Supramax
Premium







# **Competitive at Every Level**

| 1 | TCE/day             | <ul> <li>Outperforming indexes and most publicly reporting companies</li> <li>Cargo focused business model with 90% plus laden percentage</li> </ul>                             |  |
|---|---------------------|--|--|
| 2 | Opex/day            | <ul> <li>US\$3,850/day in 2018</li> <li>Scale, focus and sister ship effects</li> <li>In-house management</li> </ul>   |  |
| 3 | G&A/day             | <ul> <li>Scale benefits and efficient systems</li> <li>US\$740/day spread over both owned and chartered ships in 2018</li> </ul>   |  |
| 4 | Capital<br>Cost/day | <ul> <li>Focused on good quality, predominantly Japanese-built secondhand ships</li> <li>Fleet financed through long-term secured facilities at industry leading cost</li> </ul> |  |



## **Our Strategic Direction and Priorities**

- Maintain and grow our cargo focus and scale
- Continue to be both a fully integrated owner and operator
  - Not only owned ships, not only asset light
- Maintain empowered local chartering and operations close to customers
  - With best in class centralised support & systems
- Keep building our brand
  - Long term thinking, safety, care and quality in everything we do
- Continue to grow our owned fleet with quality second hand acquisitions
- Opportunistically trading up smaller older ships to larger younger ships
- Avoid buying newbuildings
  - due to high price, low return, and new regulations will change technology
- Continue to reduce long term charters
  - Replace with owned ships, and medium and short term chartered in ships
- Thorough preparations for IMO 2020
  - Fuel contracts, cleaning of tanks, installation and testing of scrubbers, new clauses
- Keep our balance sheet strong



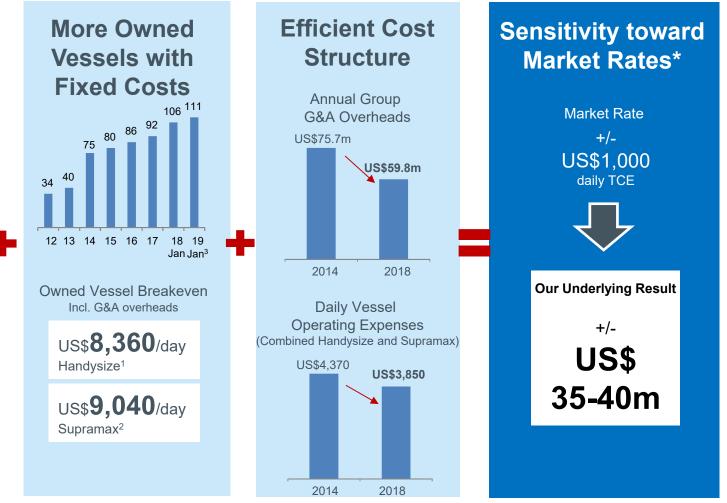
#### **Well Positioned for the Future**

# Our TCE Outperform Market

Average PB premium over market indices in last 5 years:

US\$**1,870**/day Handysize TCE

US\$**1,300**/day Supramax TCE



<sup>&</sup>lt;sup>1</sup> 2018 PB owned Handysize \$7,410/day + G&A overheads \$950/day ≈ US\$8,360/day

 $<sup>^2</sup>$  2018 PB owned Supramax \$8,090/day + G&A overheads \$950/day  $\approx$  US\$9,040/day

<sup>&</sup>lt;sup>3</sup> An additional 2 vessels we purchased and 1 sold during the period are scheduled to deliver by end Mar 19, data as at 31 Jan 19

<sup>\*</sup> Based on current fleet and commitments, and all other things equal



#### Disclaimer

This presentation contains certain forward looking statements with respect to the financial condition, results of operations and business of Pacific Basin and certain plans and objectives of the management of Pacific Basin.

Such forward looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results or performance of Pacific Basin to be materially different from any future results or performance expressed or implied by such forward looking statements. Such forward looking statements are based on numerous assumptions regarding Pacific Basin's present and future business strategies and the political and economic environment in which Pacific Basin will operate in the future.

#### **Our Communication Channels:**

- Financial Reporting
  - Annual (PDF & Online) & Interim Reports
  - Quarterly trading updates
  - Press releases on business activities
- **Shareholder Meetings and Hotlines** 
  - Analysts Day & IR Perception Study
  - Sell-side conferences
  - Investor/analyst calls and enquiries

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#### Company Website - www.pacificbasin.com

- **Corporate Information**
- CG, Risk Management and CSR
- Fleet Profile and Download
- Investor Relations:
- financial reports, news & announcements, excel download, awards, media interviews, stock quotes, dividend history, corporate calendar and glossary

#### **Social Media Communications**

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# **Appendix: Pacific Basin Overview**

- World's largest owner and operator of modern Handysize & Supramax ships
- Cargo system business model consistently outperforming market rates
- Own 111\* Handysize and Supramax vessel, with total 220+ dry bulk ships on the water serving major industrial customers around the world
- Hong Kong headquartered and HKEx listed, 12 offices worldwide, 336 shore-based staff, 3,800+ seafarers#
- Strong balance sheet with US\$2bn+ total assets and US\$300mn+ cash
- Our vision: To be a shipping industry leader and the partner of choice for customers, staff, shareholders and other stakeholders









www.pacificbasin.com
Pacific Basin business principles
and our Corporate Video

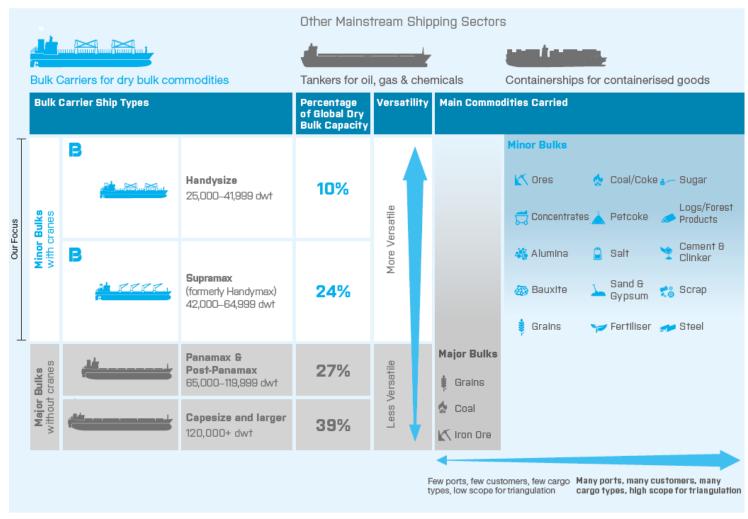
<sup>\*</sup> An additional 2 vessels purchased and 1 sold during the period are scheduled to deliver by end March 2019

<sup>#</sup> As at January 2019



# **Appendix: Understanding Our Core Market**

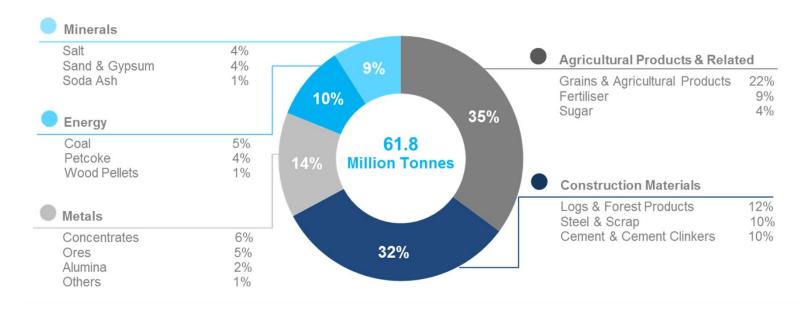
#### The Dry Bulk Sector





# **Appendix:** Pacific Basin Dry Bulk – Diversified Cargo

#### **Our Dry Bulk Cargo Volumes in 2018**



- Diverse range of commodities reduces product risk
- China and North America were our largest markets
- About 60% of business in Pacific and 40% in Atlantic





# **Appendix: Business Foundation**





Fronthaul Cargoes Backhaul Cargoes



# **Appendix: Strategic Model**

# MARKET-LEADING CUSTOMER FOCUS & SERVICE

Priority to build and sustain long-term customer relationships

Solution-driven approach ensures accessibility, responsiveness and flexibility towards customers

Close partnership with customers generates enhanced access to spot cargoes and longterm cargo contract opportunities of mutual benefit

# GLOBAL OFFICE NETWORK WARREN AFILE FLEET STRONG CORPORT STR

# LARGE FLEET & MODERN VERSATILE SHIPS

Fleet scale and interchangeable high-quality ships facilitate service flexibility for customers, optimised scheduling and maximised vessel and fleet utilisation

In-house technical operations facilitate enhanced health & safety, quality and cost control, and enhanced service reliability and seamless integrated service and support for customers

# COMPREHENSIVE GLOBAL OFFICE NETWORK

Integrated international service enhanced by experienced commercial and technical staff around the world

Being local facilitates clear understanding of and response to customers' needs and firstrate personalised service

Being global facilitates comprehensive market intelligence and cargo opportunities, and optimal trading and positioning of our fleet

# STRONG CORPORATE & FINANCIAL PROFILE

Striving for best-in-class internal and external reporting, transparency and corporate stewardship

Strong cash position and track record set us apart as a preferred counterparty

Hong Kong listing, scale and balance sheet facilitate good access to capital

Responsible observance of stakeholder interests and our commitment to good corporate governance and CSR

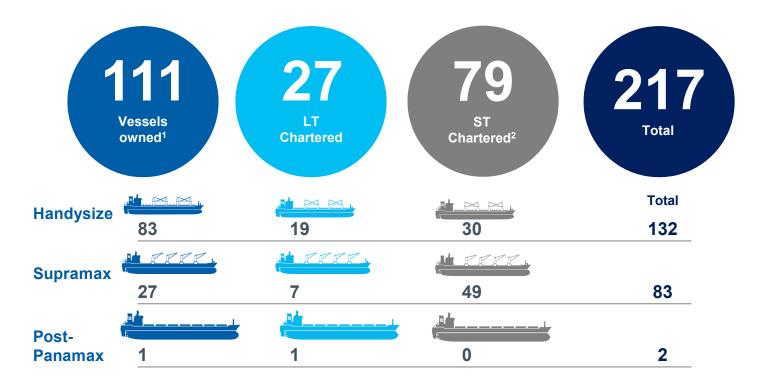
2018 Annual Results



# **Appendix:** Fleet List – 31 January 2019

www.pacificbasin.com Our Fleet





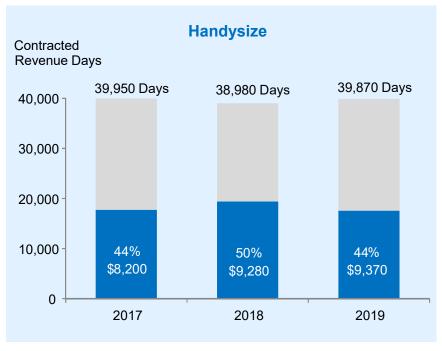
Average age of core fleet: 8 years old

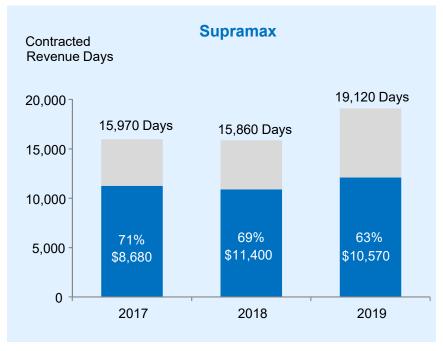
<sup>&</sup>lt;sup>1</sup> An additional 2 vessels purchased and 1 sold during the period are scheduled to deliver by end March 2019

<sup>&</sup>lt;sup>2</sup> Average number of short-term + index-linked vessels operated in January 2019



# **Appendix:** 2019 Future Cover





■ Covered ■ Uncovered

Cover as at mid-February, for comparison the graphs show the level of cover secured as at the same time in February in recent years

<sup>\*</sup> Note that our 2019 forward cargo contract cover is back-haul heavy Currency in US\$



# **Appendix: Inward Charter-in Commitments**

As at 31 December 2018

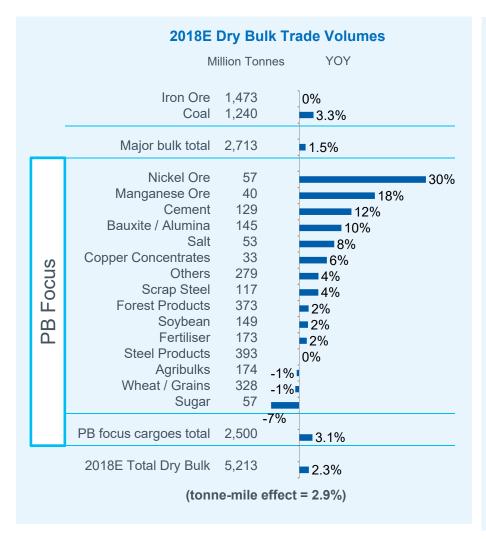
|         | Handysize               |              |                |              |                |              | Supramax                |              |                |              |                |              |
|---------|-------------------------|--------------|----------------|--------------|----------------|--------------|-------------------------|--------------|----------------|--------------|----------------|--------------|
|         | Long-term<br>(> 1 year) |              | Short-term     |              | Total          |              | Long-term<br>(> 1 year) |              | Short-term     |              | Total          |              |
| Year    | Vessel<br>days          | Average rate | Vessel<br>days | Average rate | Vessel<br>days | Average rate | Vessel<br>days          | Average rate | Vessel<br>days | Average rate | Vessel<br>days | Average rate |
| 1H 2019 | 3,590                   | 10,260       | 910            | 10,240       | 4,500          | 10,250       | 1,090                   | 13,170       | 2,960          | 12,010       | 4,050          | 12,320       |
| 2H 2019 | 3,350                   | 10,160       | 60             | 11,260       | 3,410          | 10,180       | 1,080                   | 13,210       | 210            | 11,410       | 1,290          | 12,920       |
| 2019    | 6,940                   | 10,210       | 970            | 10,310       | 7,910          | 10,220       | 2,170                   | 13,190       | 3,170          | 11,970       | 5,340          | 12,460       |
| 2020    | 4,020                   | 10,420       | _              | _            | 4,020          | 10,420       | 1,560                   | 13,030       | -              | -            | 1,560          | 13,030       |
| 2021    | 3,130                   | 10,150       | -              | -            | 3,130          | 10,150       | 590                     | 12,240       | -              | -            | 590            | 12,240       |
| 2022    | 2,490                   | 9,920        | -              | -            | 2,490          | 9,920        | 130                     | 12,500       | -              | -            | 130            | 12,500       |
| 2023    | 1,470                   | 10,620       | -              | -            | 1,470          | 10,620       | -                       | -            | -              | -            | _              | -            |
| 2024+   | 1,020                   | 11,310       | -              | _            | 1,020          | 11,310       | -                       | -            | -              | _            | -              | -            |
| Total   | 19,070                  |              | 970            |              | 20,040         |              | 4,450                   |              | 3,170          |              | 7,620          |              |

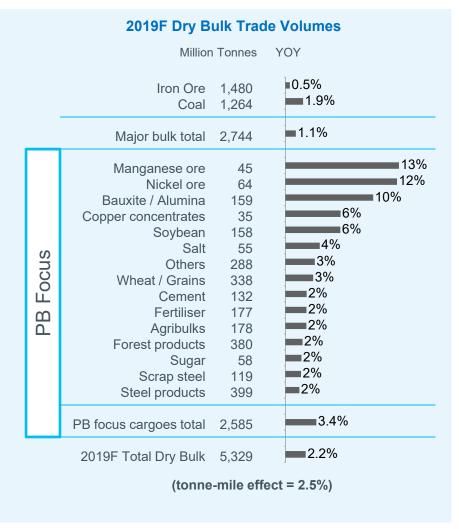
#### Note:

Following the adoption of new accounting standard HKFRS16 Leases on 1 Jan 2019, charter-in operating leases of longer than 12 months will be accounted for on balance sheet as right-of-use assets and lease liabilities.



# Appendix: Dry Bulk Demand in 2018 and 2019 Forecast







# **Appendix: Dry Bulk Outlook in the Medium Term**

#### Possible Market Drivers in the Medium Term

#### **Opportunities**

- Continued strong industrial growth and infrastructure investment in emerging markets and China, boosted by economic stimulus, enhancing demand for dry bulk shipping
- Easing of US-China trade tariffs and restrictions resulting in improved sentiment and dry bulk trade activity
- Environmental policy in China encouraging shift from domestic to imported supply of resources
- Limited newbuilding ordering and deliveries supporting tighter supply in the medium term
- Environmental maritime regulations encouraging increased ship scrapping from current minimal levels and discouraging new ship ordering
- Supply contraction due to slower operating speed of ships burning more expensive low-sulphur fuel and time out of service for ships installing scrubbers to meet the IMO 2020 sulphur cap
- Expanding thermal coal imports into emerging south and south-east Asian countries

#### Threats

- Slowing global economic growth affecting the trade in dry bulk commodities
- Reduction in Chinese industrial growth and investments impacting demand for dry bulk shipping
- Environmental policy in China encouraging greater shift to renewable energy, possibly impacting coal imports
- Escalating trade disputes impacting global GDP growth, weakening sentiment and undermining dry bulk demand
- Excessive new ship ordering if the price gap between newbuilding and secondhand ships closes
- Periods of low fuel prices supporting faster ship operating speeds which increases supply
- Iron ore infrastructure disruptions in Brazil impacting global iron ore tonne-mile trade flows



# Appendix: Sustainability

- Applying sustainable thinking in our decisions and the way we run our business
- Creating long-term value through good corporate governance and CSR





#### **Corporate Social Responsibility (CSR)**

- Guided by strategic objectives on (i) workplace practices (primarily safety), (ii) the environment, and
   (iii) our communities (where our ships trade and our people live and work)
- Active approach to CSR, with KPIs to measure effectiveness
- Reporting follows SEHK's ESG Reporting Guide
- Disclosure also through CDP, HKQAA, CFR for HK-listed companies

#### **Corporate Governance & Risk Management**

- Adopted recommended best practices under SEHK's CG Code (with quarterly trading update)
- Closely integrated Group strategy and risk management
- Transparency priority
- Stakeholder engagement includes in-depth customer and investor surveys
- Risk management committee interaction with management and business units
- Integrated Reporting following International <IR> Framework of IIRC



# **Appendix: Convertible Bonds Due 2021**

| Issue size                  | US\$125 million  |
|-----------------------------|--|
| Maturity Date               | 3 July 2021 (approx. 6 years)  |
| Investor Put Date and Price | 3 July 2019 (approx. 4 years) at par   |
| Coupon                      | 3.25% p.a. payable semi-annually in arrears on 3 January and 3 July  |
| Redemption Price            | 100%   |
| Initial Conversion Price    | HK\$4.08 (current conversion price: HK\$3.03 with effect from 9 Aug 2018)  |
| Intended Use of Proceeds    | To maintain the Group's balance sheet strength and liquidity and to continue to proactively manage its upcoming liabilities, including its Existing Convertible Bonds, as well as for general working capital purposes |

#### Conversion/redemption Timeline

